

**From:** Dan Wayne [mailto:[dwayne@co.shasta.ca.us](mailto:dwayne@co.shasta.ca.us)]  
**Sent:** Wednesday, April 08, 2009 9:38 AM  
**To:** Ito, Doug@ARB  
**Cc:** Mike McKeever  
**Subject:** RTAC Comments

Doug,

Once the RTAC process is completed – but before the final report to the ARB – something I hope you will consider is a process/book called “Assumption-Based Planning” (James A. Dewar). I’m seeing a lot of explicit (e.g. documented) assumptions being built into the process, as well as a great many implicit assumptions (e.g. uncertainties that are hidden/buried in the process without consciously examining them). Many of the latter assumptions will be load-bearing (e.g. regional targets will likely fail without these assumptions coming true) and extremely vulnerable to a myriad of future events/factors.

If these assumptions are daylighted early enough, much can be done to manage the vulnerability of such assumptions. Hedging actions may also be identified and incorporated into the planning process in order to help insure our ambitious targets remain achievable over time. I believe the long-term success of this effort depends upon it.

Also, thanks to all involved who have made the RTAC process so accessible. The video webcast worked very well and online access to materials has been excellent.

Best regards,

**Daniel Wayne**

**Senior Planner**

**Shasta County Regional Transportation Planning Agency**

**1855 Placer St.**

**Redding, CA 96001-1759**

**Phone: (530) 225-5486**

**Fax: (530) 225-5667**

**Email: [dwayne@co.shasta.ca.us](mailto:dwayne@co.shasta.ca.us)**